

Support Materials

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Pricing Back-up



Valuation Drivers



Lithium Prices (LiOH)

- Rising demand for both Li2CO3 and LiOH
- Persistent scarcity of LiOH
- Expanding price premium of LiOH over Li2CO3
- Peers' current technology cannot meet large EV manufacturer demand for quality LiOH

Discount Rate

- Capital asset pricing model supported by established Li players
 - Simbol is better than most early stage companies that have both scaleup and technology risk
- Research analysts such as Laurence Alexander (Jefferies) and Patrick Archambault (Goldman Sachs) often value innovative industrial tech companies in the 13-15% range

Multiples

- Supported by several trading comparables sets:
 - Lithium Producers
 - Rockwood trading at 14x '15E EBITDA
 - SQM at 10.2x '15 EBITDA, its best business is Li
- Supported by Simbol's growth and margin profile

Technology / Execution

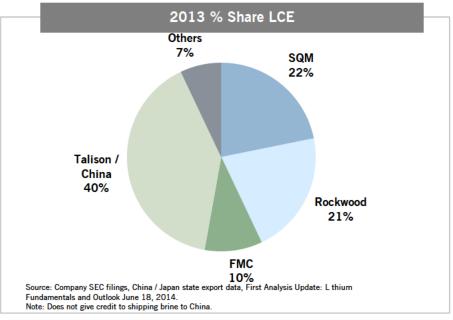
- Superior proprietary extraction technology for LiOH
- Benefits from co-location
- Shovel ready engineering design, supported by over 9,000 hours of operations
- Secure access to the world's second largest brine resource
- Plant and working capital financing already secured at a below-market interest rate, with contingencies for additional capital costs built in
- Committed current owners, with strong strategic back-up from highly credible Itochu (plant financing, supply agreements) **Jefferies**

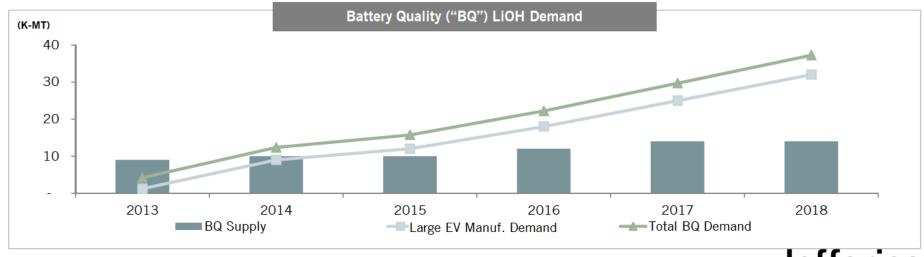
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LiOH Pricing Drivers

Lithium Prices (LiOH)

- · Rising demand for both Li2CO3 and LiOH
- Estimates based on large EV manufacturers' forecasts: LiOH demand is expected to grow at ~42% annually through 2025
- · Persistent scarcity of LiOH
- Expanding price premium of LiOH over Li2CO3
- · Limited "effective" capacity of peers





Source: Management est mates.

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LiOH Price Forecast





Source: Company CIM

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Discount Rate Back	-up
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Valuation Drivers

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Discount Rate

- Our analysis supports 12% discount rate
- Capital asset pricing model supported by both established Li players as well as more early stage companies
- Research analysts such as Laurence Alexander (Jefferies) and Patrick Archambault (Goldman Sachs) regularly value innovative industrial tech companies in the 13-15% range

	Public Precedent	
FMC	8 - 9%	
Rockwood	9 - 10%	
SQM THE WORLDWIDE BUSINESS FORMULA	9 - 10%	

CAPINI (Closest Peer Group)												
	Share Price as of	Equity	Total	Total	D/E	Equity /	Debt /		Levered		Unlevered	Adjusted
Company	6/27/2014	Value	Debt	Capitalization	Ratio	Total Cap.	Total Cap.	Tax Rate (1)	Beta (2)	1+(D*(1-t))/E	Beta	Lev. Beta
FMC Corp.	70.82	9,431	1,813	11,243	19.2%	83.9%	16.1%	25.3%	1.06	1.14	0.93	1.07
Rockwood Holdings, Inc.	76.26	5,533	1,295	6,828	23.4%	81.0%	19.0%	56.5%	1.54	1.10	1.40	1.52
SQM	29.20	7,685	1,588	9,273	20.7%	82.9%	17.1%	22.2%	0.78	1.16	0.68	0.78
				Mean	21.1%	82.6%	17.4%	34.7%	1.13	1.14	1.00	1.13
				Median	20.7%	82.9%	17.1%	25.3%	1.06	1.14	0.93	1.07

							Cost of Cap	
Cost of	Equity		Co	st of Debt			Equity	Debt
Risk-Free Rate (3)	Rf	2.41%	Pre-Tax Cost of Debt	pKd	5.00%	Weight (We, Wd)	82.9%	17.1%
Relevered Equity Beta	Be	1.05	Tax Rate	. т	35.00%	Cost of Capital (Ke, Kd)	11.9%	3.3%
Market Risk Premium (4)	Rm	6.70%				Contribution to WACC	9.9%	0.6%
Industry Risk Premium (Be*(Rm))	Re	7.06%						
Size Premium (5)	Rs	2.46%						
Cost of Equity (Rf+Re+Rs)	Ke	11.9%	Cost of Debt (pKd*(1-T))	Kd	3.3%	Weighted Averag	ge Cost of Capital	10.4%

Source: Company filings, Cap tal IQ, Wall Street research. WACC's per Bloomberg as of June 27, 2014.



Valuation Drivers

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Discount Rate

 Fundamental analysis of comparable companies supports a 12% WACC

- Even higher-risk, early stage companies in the comp set are garnering discount rates of 13% to 15% (e.g. Solazyme, SolarCity and FuelCell)
- For example, Jefferies analyst Laurence Alexander initiated Marrone Bio Innovations (a biopesticide company) at a WACC of 15%

Source: Company filings, Capital IQ, Wall Street research.
(1) Based on average historical tax rate from 2009 - 2012.

- (2) 2-Year historical raw beta from Capital IQ.
- (3) Based on 20-Year Treasury.
- (4) Source: Ibbotson Associates 2013 Yearbook; large company equity premiums less risk-free rate.
- (5) Source: Ibbotson Associates 2013 Yearbook; 8th decile return in excess of CAPM.

CAPM WACC Analysis (Secondary Comps)

	Share Price as of	Equity	Total	Total	D/E	Equity /	Debt /		Levered		Unlevered	Adjusted
Company	6/27/2014	Value	Debt	Capitalization	Ratio	Total Cap.	Total Cap.	Tax Rate (1)	Beta (2)	1+(D*(1-t))/E	Beta	Lev. Beta
Ballard Power Systems Inc.	4.10	540	1	541	0.1%	99 9%	0.1%	0.0%	2.06	1 00	2 05	2.14
BYD Company Ltd	5 96	14,760	3,947	18,707	26 7%	78 9%	21.1%	12.8%	0.85	1 23	0 69	0 71
Electrovaya Inc.	1 24	93	6	99	6 3%	94.1%	5 9%	0.0%	1.14	1 06	1 07	1.11
EnerSys	68 91	3,228	322	3,549	10 0%	90 9%	9.1%	26.9%	1.58	1 07	1.47	1 52
FuelCell Energy Inc.	2.42	629	26	655	4.1%	96.1%	3 9%	0.0%	0.97	1 04	0 93	0 97
Maxwell Technologies, Inc.	15 02	450	11	460	2.4%	97 7%	2 3%	24.7%	1.82	1 02	1 79	1 84
Plug Power Inc.	4 73	790	0	790	0 0%	100 0%	0 0%	0.0%	(0.06)	1 00	(0 06)	(0 06)
Saft Groupe S A.	38 04	1,003	293	1,296	29 2%	77.4%	22 6%	25.0%	0.96	1 22	0 79	0.81
Ultralife Corp.	4.10	72	0	72	0 0%	100 0%	0 0%	23.7%	0.90	1 00	0 90	0 93
				Mean	8.7%	92.8%	7.2%	12.6%	1.14	1.07	1.07	1.11
				Median	4.1%	96.1%	3.9%	12.8%	0.97	1.04	0.93	0.97

							Cost of Cap	ital
Cost of E	Co	Cost of Debt			Equity	Debt		
Risk-Free Rate (3)	Rf	2.41%	Pre-Tax Cost of Debt	pKd	5 00%	Weight (We, Wd)	96.1%	3 9%
Relevered Equity Beta	Be	0 96	Tax Rate	. т	35 00%	Cost of Capital (Ke, Kd)	11 3%	3 3%
Market Risk Premium (4)	Rm	6.70%				Contribution to WACC	10.9%	0.1%
Industry Risk Premium (Be*(Rm))	Re	6.43%						
Size Premium (5)	Rs	2.46%						
Cost of Equity (Rf+Re+Rs)	Ke	11.3%	Cost of Debt (pKd*(1-T))	Kd	3.3%	Weighted Average	ze Cost of Capital	11.0%

Wall Street Research Analysis ChemTech / CleanTech

FuelCell "...13% discount rate is appropriate..." – W. Stone, Cowen & Company, February 3rd 2014

MarroneBio "...our price target ...is based on a pipeline NPV model with a 15% discount rate..." – Laurence Alexander, Jefferies, June 9th 2014.

Solazyme "...we use a 13% WACC to account for the feedstock, commercialization, and execution risks..." – Timothy Radcliff, Morgan Stanley, May 6th 2014.

SolarCity "...our key assumptions include a 15% discount rate..." – Patrick Jobin, Credit Suisse, June 18th 2014.

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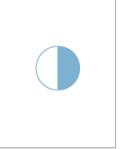


Category Companies **Comments / Rationale** Fit Providers and suppliers of high-value natural resources - FMC, Rockwood and SQM supply 48% of global lithium production(1) Comparable Companies Lithium & Early High top-line growth reflected in high forward-looking Stage Chem multiples Tech Relatively high margin profile / Simbol is higher Proven platform technology – like Simbol Operate a commercial scale facility

Batteries, Energy Storage & Clean Energy Comparables



- Strong technology platforms like Simbol
- Downstream users of lithium for energy storage
- Government support provides certainty of cash flow generation
- EBITDA multiples in the mid to high teens



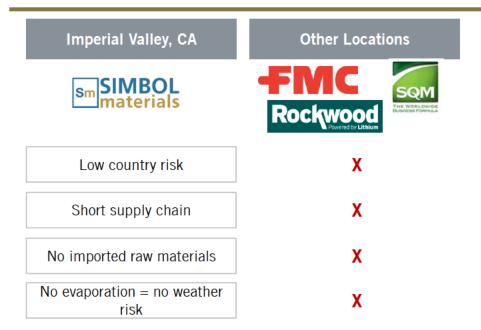


	Category	Companies	Comments / Rationale
Comparable Companies		ŦМС	 FMC Corporation (FMC) is a diversified chemical company serving agricultural, consumer and industrial markets with solutions, applications and products. Of FMC's 2013 lithium sales, 50% is estimated to come from carbonate, chloride and hydroxide with the remaining 50% from downstream lithium products⁽¹⁾ FMC lithium sales accounted for approximately 19% of 2013 global lithium market share by sales Currently trading at 11.6x 2014E TEV / EBITDA with an estimated 2014 EBITDA margin of 22.9% Lithium, along with agriculture and biopolymers are FMC's best businesses – overall multiple is dragged by the rest of their businesses
Comp	Lithium & Early Stage Chem Tech	Rockwood Powered by Lithium	 Rockwood Holdings, Inc. (Rockwood) is a developer, manufacturer and marketer of specialty chemicals and advanced materials used for industrial and commercial purposes. In May 2014, Rockwood completed the acquisition of the ownership interest to create a joint venture with Sichuan Tianqi Lithium Industries Inc., giving Rockwood a 49% ownership interest in Talison Lithium Pty Ltd Rockwood is the best comparable because former CEO Seifi Ghasemi has always spent the majority of his investor relations presentations focused around lithium Rockwood is currently trading at 16.1x 2014E TEV / EBITDA with an estimated 2014E EBITDA margin of 23.5%
		SQM THE WORLOWIDE BUSINESS FORMULA	 Sociedad Quimica y Minera de Chile SA (SQM) is a Chile-based company engaged in the production of specialty plant nutrients and chemicals commodities. SQM currently has the highest EBITDA margin of the top four global lithium suppliers, at 35.2%, however, corporate tax in Chile is likely to increase from 20% to 25% after the fiscal reform currently pending approval at congress, which may place some downward pressure on the Company's future Net Income margin The bulk of SQM's business is commodity minerals – even their lithium product is commodity and the Company has no ability to produce hydroxide In 2013, SQM produced approximately 25% of the global lithium supply SQM is trading at the middle of our lithium producers and suppliers comparable set with an 11.5x 2014E TEV / EBITDA



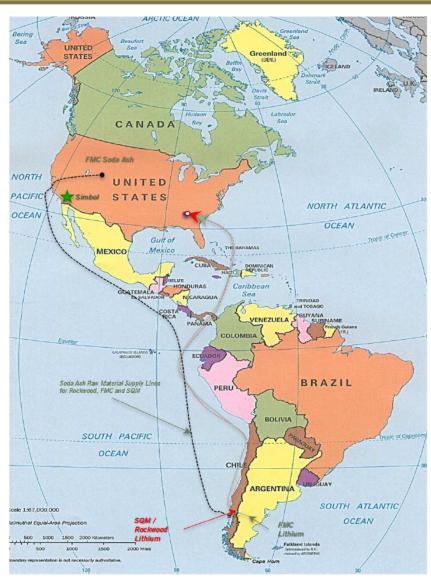
Companies	Flagship Mine Location	Battery Quality LiOH	Production Time	Process	Environmental
Sm SIMBOL materials	Imperial Valley California (United States)	Υ	Hours	Selective Absorption	No primary waste streams, low land usage, nominal supply chain
SQM	Salar de Atacama (Chile)	N	12 to 24mo.	Solar Evaporation	13K-mile raw materials supply chain, water intensive, land intensive, chemical waste streams
Rockwood Powered by Lithium	Salar de Atacama (Chile -> US)	Υ	12 to 24mo.	Solar Evaporation	13K-mile raw materials supply chain, water intensive, land intensive, chemical waste streams
-FMC	Salar del Hombre Muerto (Argentina -> US)	Υ	3 to 6mo.	Alumina Adsorption / Solar Evaporation	10K-mile raw materials supply chain, water intensive, land intensive, chemical waste streams
不然理业	Cuola Mine (China)	N	Days to process stockpile to ore	Open Pit Method	10K-mile materials supply chain, water intensive, land use intensive, chemical
OROCOBRE	Salar del Olaroz (Argentina)	N	8 months	Solar Evaporation	waste streams 6K-mile raw materials supply chain, water intensive, land use intensive, chemical waste streams
RB ENERGY INC	Val d'Or (Canada)	N	Days to process stockpile to ore	Open Pit Method	Open pit mining, waste tailings, AROs, land use intensive, chemical
NEMASCA	Whabouchi (Canada)	Υ	Days to process stockpile to ore	Open Pit Method	waste streams Open pit mining, waste tailings, AROs, land use intensive, chemical waste streams
Western Lithium	Nevada	N	Days to process stockpile to ore	Open Pit Method	Open pit mining, waste tailings, AROs, land use intensive, chemical waste streams
Sources: Company filings and Company websites.		This document conta	ins proprietary information	1.	Jefferies





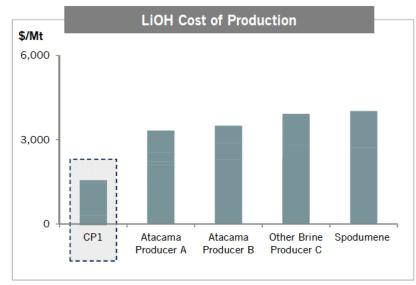
- **Co-location** = significant energy and capital cost advantages for brine extraction
- Extraction time times < vs. 18-20 months for evaporation = times lower working capital requirement
- **Proprietary sorbent** coupled with electrolytic process technology results in >99.99% purity lithium materials
- · No hydromethalurgical extraction

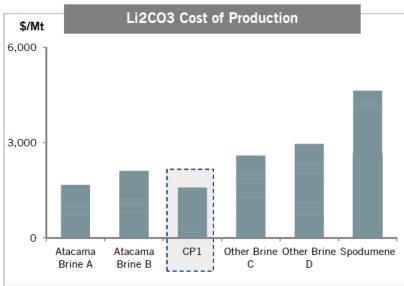
>70% EBITDA margins vs 22% mean of Li peers



Multiples (Cost Position)







Other Lower Cost Considerations

Environmental

Lower Carbon Footprint

- Target elements ready in solution (easy processing)
- · No mine development
- · No mining or ore processing
- · No hydromethalurgical extraction
- · No scaling impurities
- No tailing ponds
- · No salt piles
- · No mine closure and remediation costs
- · No long supply chain / logistics

Multiples (Comparable Companies Universe) (\$Millions, except per share values)

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		Price	% of		Total		To	otal Enterpri	ise Value /				Price /		2014E	Net Debt /
		as of	52-Week	Equity	Enterprise		Revenue		ı	EBITDA			Earnings		EBITDA	2014E
Company	6/2	27/2014	High	Value	Value	2014E	2015E	2016E	2014E	2015E	2016E	2014E	2015E	2016E	Margin	EBITDA
Lithium Producers & Suppliers																
FMC Corp.	\$	70.82	84%	\$ 9,431	\$ 11,205	2.7x	2.3x	2.1x	11.6x	9.9x	8.6x	16.8x	13.5x	11.6x	22.9%	1.8x
Rockwood Holdings, Inc.		76.26	93%	5,533	5,520	3.8x	3.5x	3.3x	16.1x	14.0x	13.0x	NM	25.3x	23.2x	23.5%	NI
SQM		29.20	71%	7,685	8,534	4.1x	3.8x	3.5x	11.5x	10.2x	9.4x	21.6x	19.0x	15.9x	35.2%	NI
Median			84%			3.8x	3.5x	3.3x	11.6x	10.2x	9.4x	19.2x	19.0x	15.9x	23.5%	1.8
Mean			83%			3.5x	3.2x	3.0x	13.1x	11.4x	10.3x	19.2x	19.3x	16.9x	27.2%	1.8x
Batteries, Energy Storage & Clean E																
Ballard Power Systems Inc.	\$	4.09	47%	•	\$ 507	6.4x	5.0x	4.3x	NM	NM	NM	NM	NM	NM	0.3%	0.1
BYD Company Ltd.		5.96	81%	17,731	21,398	2.3x	1.9x		21.0x	17.2x	14.7x	NM	NM	NM	10.9%	0.0
Electrovaya Inc.		1.22	82%	93	98	NA	2.2x	2.1x	NA	NA	NA	NA	NA	NA	NM	N
EnerSys		68.79	93%	3,228	3,324	1.3x	1.2x	NA	8.8x	8.4x	NA	15.5x	14.3x	NA	14.2%	0.0
FuelCell Energy Inc.		2.40	51%	629	649	3.0x	2.4x	1.5x	NM	NM	20.6x	NM	NM	NM	NM	0.1
Maxwell Technologies, Inc.		15.13	82%	450	429	2.1x	1.7x	1.2x	22.1x	16.3x	10.4x	NM	NM	NA	9.4%	0.2
Plug Power Inc.		4.68	40%	790	733	10.1x	7.5x	3.4x	NM	NM	14.8x	NM	NM	NM	NM	N
Saft Groupe S.A.		39.14	100%	999	1,155	1.3x	1.2x	1.1x	8.1x	7.0x	6.3x	17.2x	14.3x	13.4x	15.6%	0.0
Ultralife Corp.		3.84	81%	72	53	NA	NA	NA	NA	NA	NA	NA	NA	NA	NM	0.3
Median			81%			2.3x	2.0x	1.6x	14.9x	12.3x	14.7x	16.4x	14.3x	13.4x	10.9%	0.1
Mean			73%			3.8x	2.9x	2.2x	15.0x	12.2x	13.3x	16.4x	14.3x	13.4x	10.1%	0.1
Overall Median			81%			2.8x	2.3x	2.1x	11.6x	10.2x	11.7x	17.0x	14.3x	14.6x	14.9%	0.1
Overall Mean			75%			3.7x	3.0x	2.1x 2.4x	14.2x	11.8x	12.2x	17.8x	17.3x	16.0x	16.5%	0.3
High Value			100%			10.1x	7.5x	4.3x	22.1x	17.2x	20.6x	21.6x	25.3x	23.2x	35.2%	1.8
Low Value			40%			1.3x	1.2x	1.1x	8.1x	7.0x	6.3x	15.5x	13.5x	20.21	0.3%	0.0

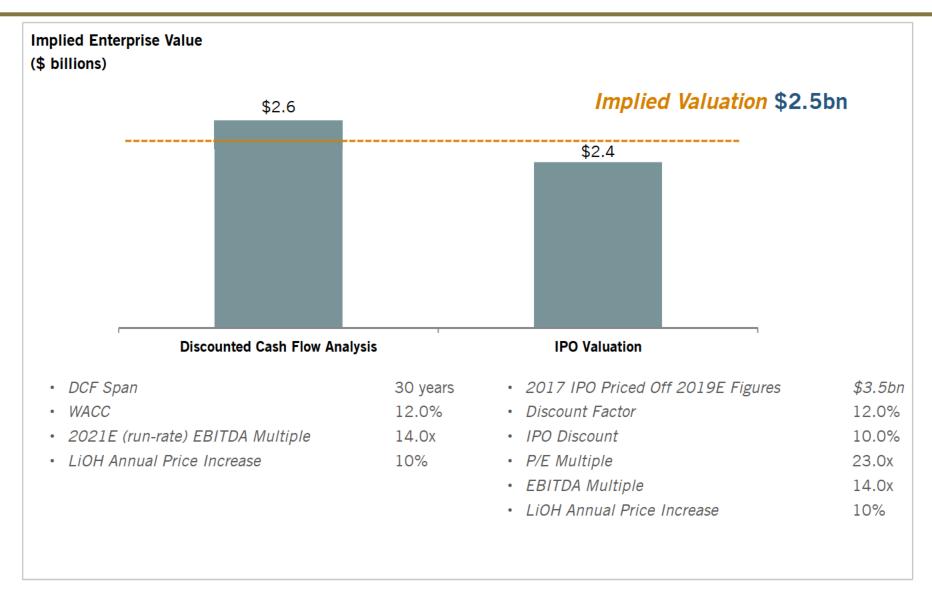
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Valuation Overview







						FYE Dec	cember 31,			
	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E	2023E
Revenue (1)	-	-	-	\$66.1	\$163.5	\$339.0	\$458.9	\$528.1	\$580.1	\$637.3
Maintenance CapEx	-	-	-	\$7.7	\$7.9	\$20.5	\$25.4	\$26.1	\$26.7	\$27.4
EBITDA	(\$25.2)	(\$24.2)	(\$27.2)	\$1.7	\$90.9	\$243.2	\$369.2	\$436.2	\$486.5	\$542.0
% Margin	NM	NM	NM	2.6%	55.6%	71.7%	80.5%	82.6%	83.9%	85.1%
Less: Depreciation and Amortization	(3.0)	(2.9)	(2.6)	(8.9)	(18.1)	(42.9)	(42.9)	(42.9)	(42.9)	(42.7)
EBIT	(\$28.2)	(\$27.1)	(\$29.8)	(\$7.2)	\$72.8	\$200.3	\$326.3	\$393.3	\$443.6	\$499.3
Less: Taxes	_	-	-	-	-	(13.3)	(104.6)	(128.9)	(147.4)	(168.2)
After-Tax EBIT	(\$28.2)	(\$27.1)	(\$29.8)	(\$7.2)	\$72.8	\$187.0	\$221.7	\$264.4	\$296.2	\$331.1
Plus: Depreciation and Amortization	3.0	2.9	2.6	8.9	18.1	42.9	42.9	42.9	42.9	42.7
Less: Growth CapEx	-	(182.0)	(134.4)	_	(477.7)	(39.8)	-	_	-	_
Less: Change in Net Working Capital	-	-	-	(5.4)	(8.0)	(14.4)	(9.8)	(5.7)	(4.3)	(4.7)
Unlevered Free Cash Flow	(\$25.2)	(\$206.1)	(\$161.7)	(\$3.7)	(\$394.7)	\$175.7	\$254.8	\$301.6	\$334.8	\$369.1

	2042E	2043E
	\$3,847.4	\$4,230.8
	\$43.8	\$44.9
	\$3,588.3	\$3,953.8
	93.3%	93.5%
1	_	_
1	\$3,588.3	\$3,953.8
	(1,255.9)	(1,383.8)
	\$2,332.4	\$2,569.9
	-	-
	-	-
	(28.7)	(31.5)
	\$2,303.8	\$2,538.4

- \$885 million of capital is required to construct Simbol's first two plants, with combined total production of 30,000 MT
- · Assumes 100% LiOH production
- Includes cost of steam generation facility results in 28% cost reduction per MT
- Assumes price of battery grade LiOH.H2O increases by 10.0% annually through the lifecycle of production, with a starting price of \$7,600 / MT in 2014

LiOH Production Volume and Price \$ / MT								
Production Volume (MT)	2017E	2018E	2019E	2020E	2021E	2022E		
LiOH.H2O, battery grade	6,000	13,500	25,500	31,500	33,000	33,000		
\$ / MT of LiOH.H2O, battery grade	\$10,116	\$11,127	\$12,240	\$13,464	\$14,810	\$16,291		

Enterprise Value										
2021E Exit Discount Factor										
Multiple	11.50%	11.75%	12.00%	12.25%	12.50%					
13.50x	\$2,828	\$2,703	\$2,584	\$2,471	\$2,363					
13.75x	2,831	2,706	2,587	2,474	2,366					
14.00x	2,835	2,710	2,591	2,477	2,369					
14.25x	2,838	2,713	2,594	2,480	2,371					
14.50x	2,842	2,716	2,597	2,483	2,374					

⁽¹⁾ Base case assumes price of LiOH.H2O increases by 10.0% annually, through the I fecycle of production, with a starting pr ce of \$7,600 MT.

⁽²⁾ Assumes cash of \$0.8 million and debt of \$42.8 million as of 2014.

IPO Valuation – In Today's \$

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Assumes a \$275 mm IPO in 2017, with proceeds used to expand capacity (\$Millions)

- Simbol will produce 100% LiOH from both its first and second plants, with max capacity of 30,000 MT by 2021
- The Company will IPO in 2017 priced off 2019E figures, with proceeds used to construct its second facility
- 2019E revenue credit will be applied for plant 2
- Simbol's 70% EBITDA margins compared to Rockwood and FMC's margins in the low 20's will justify increased Revenue multiples
- Assumes 10% annual LiOH price increase

LiOH Pr	oduction	Volume a	and Price	\$ / MT		
Production Volume (MT)	2017E	2018E	2019E	2020E	2021E	2022E
LiOH.H2O, battery grade	6,000	13,500	25,500	31,500	33,000	33,000
\$ / MT of LiOH.H2O, battery grade	\$10,116	\$11,127	\$12,240	\$13,464	\$14,810	\$16,291
			CP2	2 online		

Forward P/E Valuation in Today's \$'s		Forward EBITDA Valuation in Today's \$'s	
2019E Net Income Multiple Range	\$157.2 23.0x	2019E EBITDA Multiple Range	\$243.2 14.0x
Future Equity Value Discount Factor (12.0%)	\$3,616.2 0.712	Future Enterprise Value Discount Factor (12.0%)	\$3,405.0 0.712
NPV of Future Equity Value Less: Pro Forma Cash ⁽¹⁾	\$2,573.9 (373.3)	NPV of Future Enterprise Value Plus: Pro Forma Cash ⁽¹⁾	\$2,423.6 373.3
Plus: Debt Fully Distibuted Enterprise Value Less: IPO Discount (10.0%)	\$2,415.1 (241.5)	Less: Debt Fully Distibuted Equity Value Less: IPO Discount (10.0%)	(214.5) \$2,582.4 (258.2)
At-IPO Equity Value Less: NPV of Primary IPO Proceeds Discounted @ 12.0% IPO Pre-Money Equity Value % of Company Sold	\$2,332.4 (195.7) \$2,136.7 8.4%	At-IPO Equity Value Less: NPV of Primary IPO Proceeds Discounted @ 12.0% IPO Pre-Money Equity Value % of Company Sold	\$2,324.2 (195.7) \$2,128.4 8.4%

IPO Valuation – In 2017 \$

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Assumes a \$275 mm IPO in 2017, with proceeds used to expand capacity (\$Millions)

- Simbol will produce 100% LiOH from both its first and second plants, with max capacity of 30,000 MT by 2021
- The Company will IPO in 2017 priced off 2019E figures, with proceeds used to construct its second facility
- 2019E revenue credit will be applied for plant 2
- Simbol's 70% EBITDA margins compared to Rockwood and FMC's margins in the low 20's will justify increased Revenue multiples
- Assumes 10% annual LiOH price increase

LiOH Pi	roduction	Volume a	and Price	\$ / MT		
Production Volume (MT)	2017E	2018E	2019E	2020E	2021E	2022E
LiOH.H2O, battery grade	6,000	13,500	25,500	31,500	33,000	33,000
\$ / MT of LiOH.H2O, battery grade	\$10,116	\$11,127	\$12,240	\$13,464	\$14,810	\$16,291
			CP2	2 online	110	

Forward P/E Valuation in 2017 \$'s		Forward EBITDA Valuation in 2017 \$'s	
2019E Net Income Multiple Range Equity Value	\$157.2 23.0x \$3,616.2	2019E EBITDA Multiple Range Enterprise Value	\$243.2 14.0x \$3,405.0
Less: Pro Forma Cash ⁽¹⁾ Plus: Debt Fully Distibuted Enterprise Value Less: IPO Discount (10.0%) At-IPO Equity Value Less: IPO Proceeds IPO Pre-Money Equity Value % of Company Sold	(373.3) 214.5 \$3,457.3 (345.7) \$3,270.5 (275.0) \$2,995.5 8.4%	Plus: Pro Forma Cash ⁽¹⁾ Less: Debt Fully Distibuted Equity Value Less: IPO Discount (10.0%) At-IPO Equity Value Less: IPO Proceeds IPO Pre-Money Equity Value % of Company Sold	373.3 (214.5) \$3,563.8 (356.4) \$3,207.4 (275.0) \$2,932.4 8.6%